

U.S. ARMY CORPS OF ENGINEERS CARIBBEAN DISTRICT (SAA)

Adapting with Agility USACE Caribbean District Update

Jacqueline J. Keiser, PG, PMP
DPM, Caribbean District

LTC Christopher Brunner
Chief of Contracting, Caribbean District

Date: 20 August 2025



US Army Corps
of Engineers®



Rio de La Plata, Dorado Bridge and ACBM Toe Key Construction



Rio Puerto Nuevo, La Chuleta Construction



ENGINEERING THROUGH THE STORM

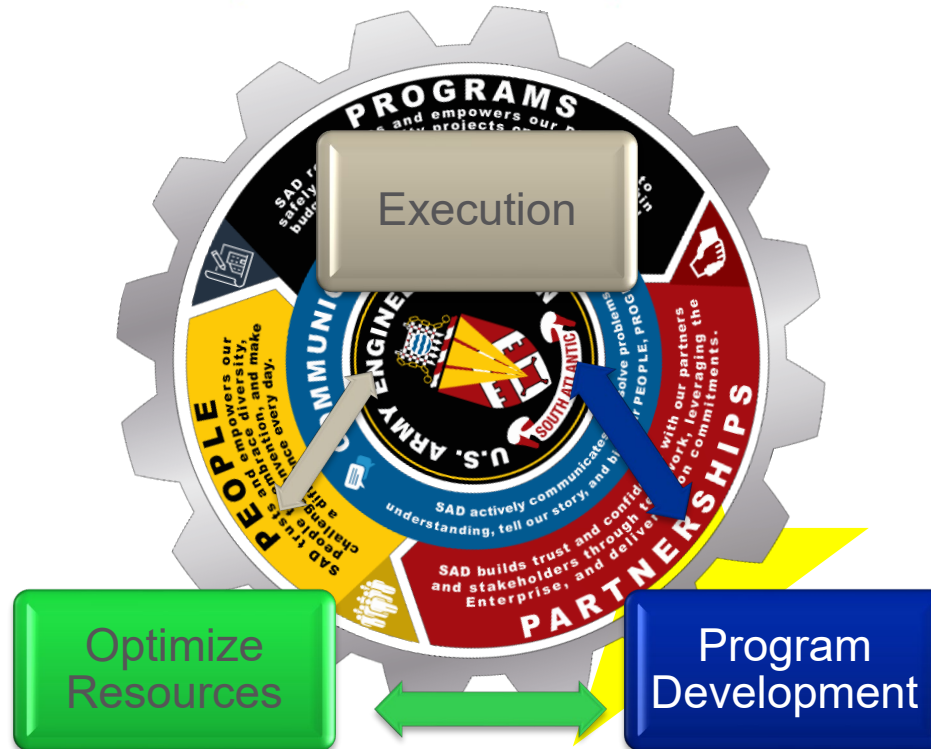
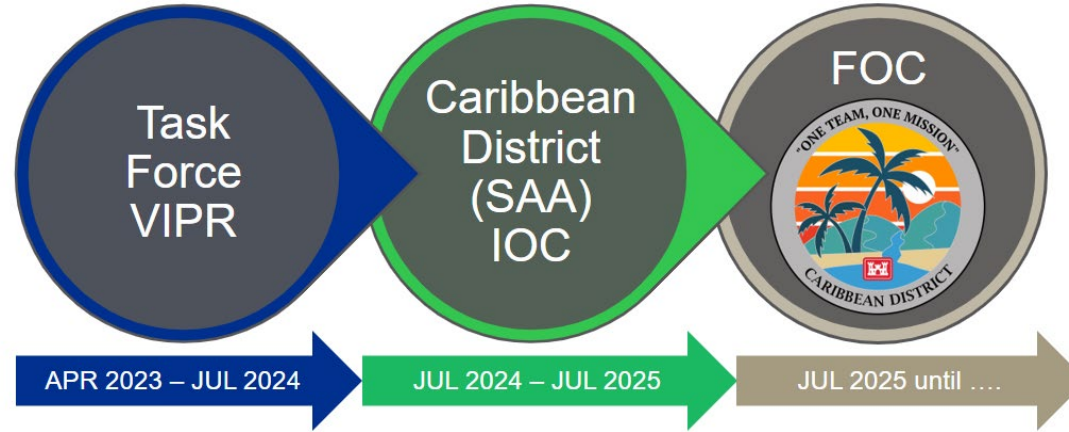


- Newest & Smallest District
- \$10B Complex program
- Lives & Property at stake
- Constrained resources
- Complex politics
- Industry challenges
- Material costs
- Administration priority changes
- Hiring Freeze
- Mass retirement exodus
- Loss of Federal partners
- Morale struggles





ACCELERATED BUSINESS DEVELOPMENT DESIGNED WITH INDUSTRY IN MIND



LEADERSHIP ORGANIZATIONAL CHART



USACE Commanding General
LTG William H. "Butch" Graham, Jr.

South Atlantic Division Commander
BG Zachary Miller



District Commander
COL Charles Decker



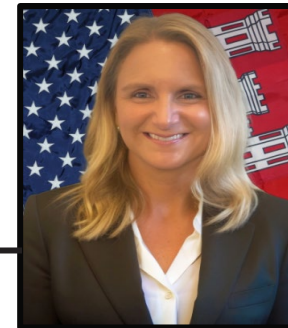
Chief of Staff
Stephen Lavalle



Deputy Commander
Ricardo Herrero



DPM
Jackie Keiser



REG & OPS
Nelson Colon



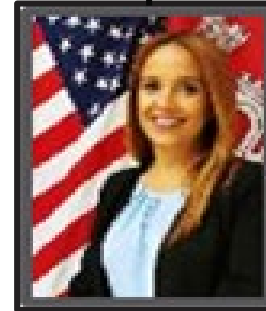
Engineering
Chad Gillan



Real Estate
Cassie Norris



Contracting
LTC Christopher Brunner



Construction
Maricarmen Crespo



Resource Mgmt
Gentry Hill



Counsel
Rachel Gray



DISTRICT CAPABILITIES



Civil Works

- Flood Risk Management
- Navigation
- Coastal Storm Risk Management
- Ecosystem Restoration



Military Construction / International & Interagency Support

- DOD Support
- US Army Reserve
- PR National Guard
- USVI National Guard
- PREPA Support: Water Assets, Dams, Hydropower, irrigation
- FDA San Juan Campus
- SOUTHCOM



Regulatory

- Section 10 Rivers and Harbors Act
- Section 404 Clean Water Act



Emergency Management

- Stafford Act emergency assistance under FEMA: Temporary Power, Temporary Roofing (Blue Roof), Infrastructure Assessments, Debris Removal, Flood Risk Management
- Public Law 84-99



AREA OF OPERATIONS



Civil Works

- Puerto Rico & USVI

MIL/IIS

Caribbean Basin Nations COCOM

Bahamas	N
Bermuda	N
Puerto Rico	N
U.S. Virgin Islands	N

Aruba	S
Antigua and Barbuda	S
Barbados	S
Cuba	S
Curacao	S
Dominica	S
Dominican Republic	S
Grenada	S
Haiti	S
Jamaica	S
Saint Kitts and Nevis	S
Saint Vincent & the Grenadines	S
Saint Lucia	S
Trinidad and Tobago	S

Others in the AOR:

- CESAC – 81st RD, DVA Minors
- CELRL – USAR
- CESAS – DODEA, DVA Majors
- CESAJ – FUDS
- Other Districts Enterprise Assigned

“One Door to the Corps”





CARIBBEAN DISTRICT PROGRAMS

CIVIL WORKS, REGULATORY, MILITARY,
AND INTERAGENCY AND INTERNATIONAL SERVICES, EMERGENCY MANAGEMENT



CIVIL WORKS PROGRAM			MILITARY CONSTRUCTION and INTERAGENCY & INTERNATIONAL SERVICES (IIS) PROGRAM	
INVESTIGATIONS	DESIGN AND CONSTRUCTION	OPERATIONS & MAINTENANCE	MILITARY CONSTRUCTION (MILCON)	INSTALLATION READINESS
Rio Nigua Validation Report	Aquatic Ecosystem Restoration (AER)	San Juan Harbor O&M <i>(Nav-BIL)</i>	FTB: Army Family Housing	PRARNG: Camp Santiago Ammunition Supply Point
SMALL PROJECTS PROGRAM	Caño Martin Pena <i>(AER-IIJA)</i>	Arecibo O&M <i>(Nav-BIL)</i>	PRARNG: Camp Santiago Barracks	PRARNG: Soil Sampling Bldg 563
Continuing Authorities Program (CAP)	Flood Risk Management (FRM)	Ponce Harbor O&M <i>(Nav-BIL)</i>	PRARNG: Camp Santiago DFAC	DODEA: PA System Upgrades (FTB and Ramey Schools)
Rio Aibonito FRM	Rio de la Plata <i>(FRM – BBA 2018)</i>	Mayaguez Harbor O&M <i>(Nav-BIL)</i>	PRARNG: Camp Santiago HQ	DODEA: Ramey Electrical Repairs
Floodplain Management Services (FPMS)	Rio Grande de Arecibo <i>(FRM – BBA 2018)</i>	Inspection of Completed Works, PR & USVI	PRARNG: Fort Allen Readiness Center	FTB: RWH Systems Maintenance
Ponce FPMS	Rio Puerto Nuevo <i>(FRM – BBA 2018)</i>	Project Condition Surveys, PR & USVI	VIARNG: STT Vehicle Maintenance Shop	FTB: Sanitary Sewer Study
Planning Assistance to States (PAS)	Rio Guanajibo <i>(FRM – BBA 2018)</i>		VIARNG: STX Civil Support Facility	ENVIRONMENTAL
USVI Compound Flooding Hotspots	Rio Nigua <i>(FRM – BBA 2018)</i>		ERCIP: MCA - FY-20 Puerto Nuevo USAR Solar Array	FTB: Old AES MOA
Ponce FPMS	Rio Grande de Manati <i>(FRM - DRSAA)</i>		INTERNATIONAL SERVICE	INTERAGENCY SERVICE
PR Dam Safety	Rio Culebrinas <i>(FRM - DRSAA)</i>		DOMREP: Rare Earth Elements	PREPA: Guajataca Dam Permanent Repairs
Interagency Non-structural FPMS	Rio Guayanilla <i>(FRM - IIJA)</i>		US Embassy Barbados: Dominica Material Testing Lab	PREPA: Patillas Dam Seismic Retrofit Pre-Award Support
PR Watersheds	Savan Gut <i>(FRM - IIJA)</i>			PREPA: Technical & Management Services
PR All Hazards	Turpentine Run <i>(FRM - DRSAA)</i>			DOE-LM: BONUS Site, Rincon
PR Dam Safety	Continuing Authorities Program (CAP)			
PRE-CONSTRUCTION, ENGINEERING & DESIGN (PED)	Estate La Grange <i>(FRM - IIJA)</i>			
Coastal Storm Risk Management (CSRM)	Navigation			
San Juan Metro (CSRM)	San Juan Harbor Deepening <i>(Navigation – IIJA)</i>			

Program Value > \$10 Billion

FRM- Flood Risk Management
BBA2018- Bipartisan Budget Act of 2018
DRSAA- Disaster Relief Supplemental Appropriations Act
IIJA- Infrastructure Investment and Jobs Act
CSRM- Coastal Storm Risk Management



DATA DRIVEN RISK INFORMED DECISIONS

Schedule Data Quality

Initial Rebaselining

Status: 99% Complete by Dec 2024

Improved Cost & Budget Data Quality

Goal: Cost certifications every two years, Section level P2 resourcing

Workload Risk \$

Obligations & Expenditure Analysis

Bridging the WL/WF Gap

considering Funding and Schedule Risks

Contract Support

Workforce/PDT health

Schedule risk= Baseline vs. Forecast from CSRA output updated regularly by PDTs

- (1) Quantify Cost Risk: CSRA Output
- (2) Document Risk in P2: Contingency Resource per Feature Code
- (3) Rebaseline after each cost cert

Workforce From \$ to FTEs

Rio De La Plata - CNT 1

Milestone	Baseline Date	Current Forecast Date	Last Month Forecast Date	Forecast to Baseline Variance	Forecast to Forecast Variance
CW350 Sponsor RE	18-Apr-2024	18-Apr-2024 A	18-Apr-2024 A	0	0
CW330 P&S Approval	18-Feb-2025	4-Nov-2024	31-Oct-2024	106	-4
CW360 Certify RE	10-Feb-2025	10-Feb-2025	6-Jan-2025	0	-35
CW400 RTA	7-Apr-2025	18-Feb-2025	4-Mar-2025	48	14
CC800 Contract Award	10-Nov-2025	15-Sep-2025	6-Oct-2025	56	21
CC820 Construction CMP	16-Sep-2030	22-Jan-2030	12-Feb-2030	237	21

Task Name	PMB Duration	Detail Contingency Usage	% Contingency Used
SCHEDULE CONTINGENCY - USACE RE (CW350) - (CNT 1)	20	20	100.0%
SCHEDULE CONTINGENCY - DNER RE (CW360) - (CNT 1)	98	98	100.0%
SCHEDULE CONTINGENCY - CONSTRUCTION (CC820) - (CNT 1)	180	0	0.0%

Commander owns the contingency (realized risk) through SAA Change Control Board. Monthly/weekly reports and PRB ensure we stay on schedule/budget.

WALLA WALLA COST ENGINEER MANDATORY CENTER OF EXPERTISE

COST AGENCY TECHNICAL REVIEW

CERTIFICATION STATEMENT

SAJ - Project No. 35482

Cano Martin Pena Ecosystem Restoration

San Juan, Puerto Rico

The Cano Martin Pena Ecosystem Restoration project, as presented by the project team, is a significant project for the District. The project is located in San Juan, Puerto Rico, and is a restoration project for the Cano Martin Pena Ecosystem. The project is a significant project for the District, and the project team has provided a detailed plan for the project. The project is a significant project for the District, and the project team has provided a detailed plan for the project.

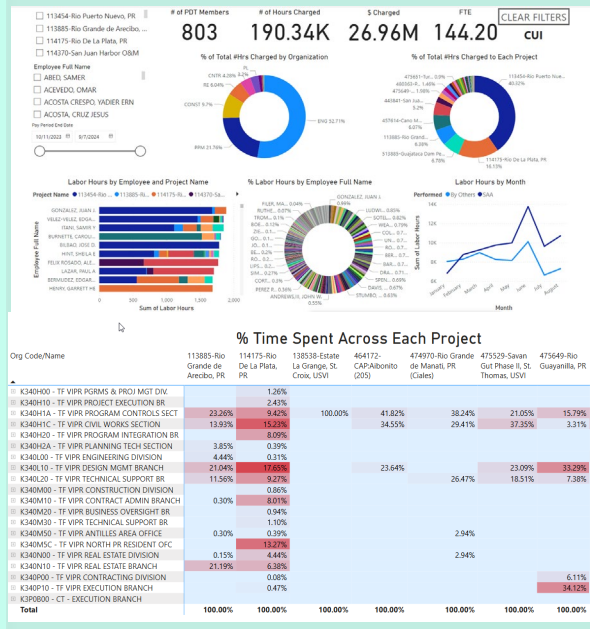
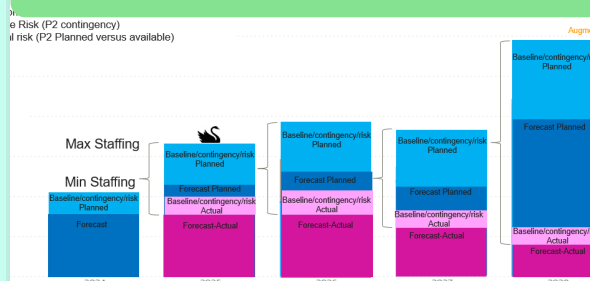
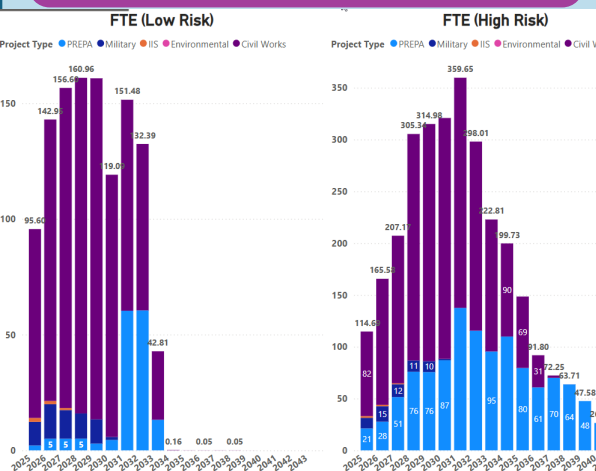
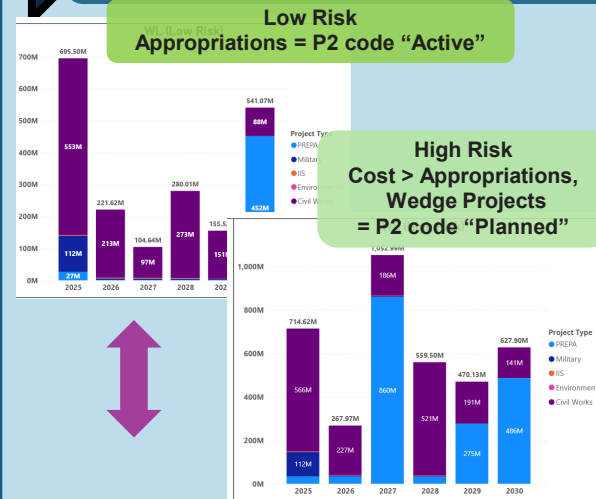


2022.07.25
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Michael P. Jacobs, PE, CCE
Chief, Cost Engineering MCK
Walla Walla District

Increased Cost Confidence w/ Design Maturity

TOTAL PROJECT COST SUMMARY									
ESTIMATED COST									
PROJECT FIRST COST (Current Dollar Basis)									
TOTAL PROJECT COST (FUTURE DOLLAR)									
CONSTRUCTION ESTIMATE TOTALS									
PLANNING, ENGINEERING & DESIGN									
OPERATION & MAINTENANCE									
TOTAL PROJECT COST (FUTURE DOLLAR)									

Cano Martin Pena Ecosystem Restoration - P2 Resources					
Resource ID	Role ID	At Completion Cost	Budgeted Cost	Actual Cost	
P.L. 117-58	TRAVEL	\$1,345.45	\$20,000.00	\$1,345.45	
P.L. 117-58	K3L0000	\$250.56	\$5,000.00	\$250.56	
P.L. 117-58	K3L0B00	\$6,171.74	\$5,000.00	\$6,171.74	
P.L. 117-58	K3L0B00	\$3,476.44	\$20,000.00	\$3,476.44	
P.L. 117-58	K3L0B00	\$7,510.12	\$20,000.00	\$7,510.12	
P.L. 117-58	K3L0B00	\$802.42	\$12,000.00	\$802.42	
P.L. 117-58	K3L0D00	\$771.34	\$5,000.00	\$771.34	





NOT CREATED TO BE STATUS QUO



Rio Puerto Nuevo Project

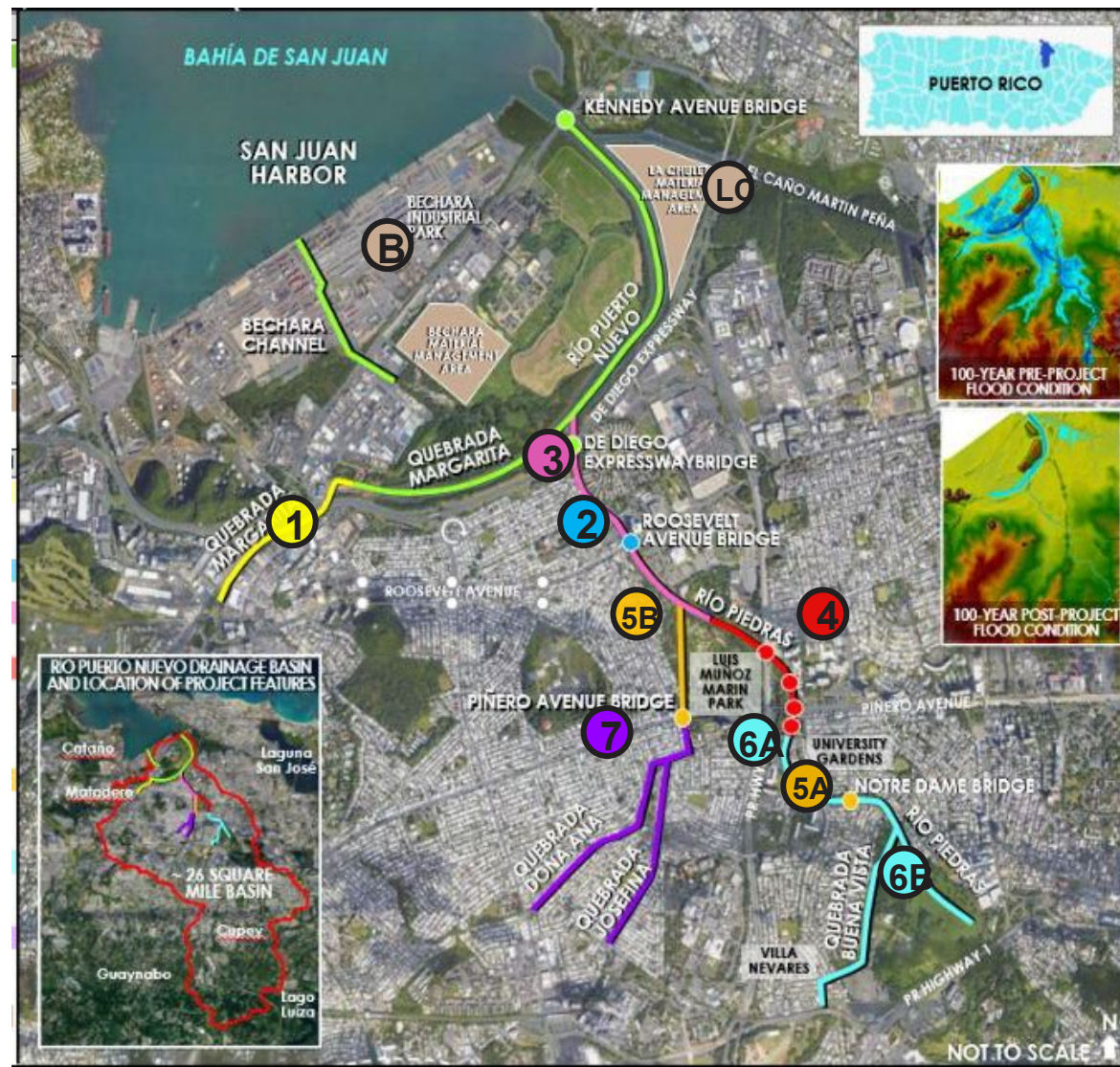
Programmatic:

- External Risk Reviews
- Communication/Community Outreach
- Industry engagement
- Agency relationships
- Risk informed decisions
- Leadership presence & availability
- Leaning forward: Bifricated advertisement/waivers

Technical:

- Coastal Retreat
- Non-structural relocation underway
 - Manati at Ciales
- Early VE driving cost savings
- Waiving unnecessary requirements
- 100% external design
- On island knowledge base/focus

Coming soon: Collaborative contracting





ACTIVE CONSTRUCTION IN PUERTO RICO

Civil Works Active Projects

Caribbean District Construction is currently administering \$256.2M in Civil Works Construction contracts.



Active Construction Project	Current Contract Amount	Contractor
Rio de la Plata, Dorado Bridge CWSP	\$17.1M	Construcciones Jose Carro, S.E.
Rio de la Plata, ACBM & Toe Key	\$14.8M	Construcciones Jose Carro, S.E.
Rio Puerto Nuevo, La Chuleta Disposal Site	\$6.1M	Advantix Engineering Corp.
San Juan Harbor Improvements & Maintenance	\$54.2M	Curtin Maritime Corp
Rio Puerto Nuevo Contract 2, Roosevelt Bridge	\$150M	Ferrovial Construcccion
Caño Martin Peña Ecosystem Restoration, Contract 2, Western Bridges Scour Protection San Juan Puerto Rico	\$14M	Novel Construction, LLC



San Juan Harbor Improvements & Maintenance

ACTIVE CONSTRUCTION IN PUERTO RICO



Military / Interagency & International Services Multiple USACE Districts

Active Construction Projects



Active Construction	Current Contract Amount	Contractor
FY22 Puerto Rico Army National Guard Camp Santiago Joint Training Center (PRARNG CSJTC) / Salinas, PR	\$291M	4CJV
FY21 Army Family Housing / Fort Buchanan, PR	\$31.9M	Design Build, LLC
FY21 Army Reserve Energy Resilience and Conservation Investment Program (ERCIP) / Puerto Nuevo, PR	\$9.6M	Teksol Engineering
FY 20 FDA San Juan Facility, Design-Build / San Juan, PR	\$10M	D16-DDD JV
FY22 Replace HVAC, Antilles Middle School, PR	\$3.49M	MASE
FY21 B167 Physical Fitness Facility, Ft Buchanan, PR	\$10.08M	RBC Construction





SAA CIVIL WORKS EXECUTION SCHEDULE



CONTRACTS	2025												2026												2027															
	6	7	8	9	10	11	12	1	2	3	4	5	6	7	8	9	10	11	12	1	2	3	4	5	6	7	8	9	10	11	12									
Rio Puerto Nuevo - La Chuleta			\$																								\$													
Rio Puerto Nuevo - LMMP Pond MMA			\$																								\$													
Rio Puerto Nuevo - QA Lab			\$			AE																					\$													
CMP - Contract 2	Construction Complete (CC 820) 10/30/26																								\$															
Rio Puerto Nuevo - Contract 2			\$					Construction Complete (CC820) 12/27/2028																						\$										
CMP - Constract 3 Phase 1					Awd 9/30/	Construction Complete (CC820) 11/1/28																						\$												
Rio Puerto Nuevo - Contract 3			\$			CT Award 2/2/26			AE	Construction Complete (CC820) 3/30/32																						\$								
Rio de la Plata - Contract 1		RTA			\$		RE Cert 1/6/26		CT Awd 6/26/26		\$	Construction Complete (CC 820) 9/16/30																												
Rio de la Plata - NCSA		RE Cert 1/22/26			\$				RTA		CT Awd 7/21/26		\$	Construction Complete (CC 820) 10/11/28																										
Rio Puerto Nuevo - Contract 1			\$			AE		RE Certify 5/12/26		RTA		CT Awd 2/12/27/27															\$	Construction Cor												
Rio de la Plata - Contract 3		RE Certify 1/27/26			\$							\$	Dependent on RDLP C 1 NTP					RTA		CT Award 1/6/28																				
Rio Puerto Nuevo - Bechara MMA			\$		P&S Approval 1/8/26					Certify RE 7/29/26		RTA		CT 12/1/26			Construction Complete 5/19/28					\$																		
Rio Puerto Nuevo - Contract 5B			\$		RE Certify 9/22/26						RTA				CT Award 4/27/27						\$													Constru						
Rio Puerto Nuevo - Contract 5A		P&S	\$		approval 2/27/26						RE Cert 10/9/26			RTA		CT Award 7/15/27				\$																				
Rio Puerto Nuevo - Contract 4			\$				P&S Approval 1/15/27									RTA	CT Awd 11/30/27		\$																					
CMP - Constract 3 Phase 2												Certify Real Estate (CW 360) 6/4/27				\$			RTA		CT Award 1/18/28																			
Rio Grande de Arecibo - Cont 1			\$		Plans and Specs Approval (CW 330) 3/3/27																						\$	RE Cert 3/18/												
Savan Gut			\$		PPA Execution 10/4/23/26												RE Certification (CW 360) 9/10/27									RTA		CT A												
Turpentine Run						\$											RE Certification (CW 360) 3/31/28															\$								
Rio Grande de Manati (Ciales)						\$											RE Certification (CW 360) 11/19/27														\$	RTA								
Rio Puerto Nuevo - Contract 6A			AE			Plans and Specs Approval (CW 330) 6/1/27								AE																			Certify Real Estate (C							
Estate La Grange												P&S Approval (CW 330) 12/14/26					RE Certification (CW 360) 2/14//28																							
Rio Puerto Nuevo - Contract 6B			\$			AE			AE			Plans and Specs Approval (CW 330) 8/23/28			AE				\$																					
Rio Grande de Arecibo - Cont 2A					\$				AE			Plans and Specifications Approval (CW 330) 8/14/29								\$																				
Rio Grande de Arecibo - Cont 2B					\$				AE			Plans and Specifications Approval (CW 330) 2/8/30									\$																			
Rio Puerto Nuevo - Contract 7			\$			AE						Plans and Specs Approval (CW 330) 5/2/28							\$																					
Rio Guanajibo			AE							AE		Plans and Specs Approval (CW 330) - 2/8/29										\$																		
Rio Nigua												Plans and Specs Approval (CW 330) - 7/25/29			AE																\$									
Rio Guayanilla									AE			Plans and Specs Approval (CW 330) 6/2/28																				\$								
Rio Culebrinas						AE							AE			Plans and Specs Approval 2/9/33			RE Cert 11/29/32												\$									
San Juan Metro												Plans and Specs Approval - TBD																												

AE Service Contract		
Ready to Advertise		
\$ Certified Cost Estimate		
Ground Breaking Ceremony		
Construction Phase		
Real Estate Acquisition Phase		
Plans and Specifications Phase		
Construction Contract Out for Bid		



GETTING IT DONE – WE DEPEND ON YOU

Annual labor of Caribbean District: ~ \$19M

AE Contract Task Order Awards:

To date: \$62M

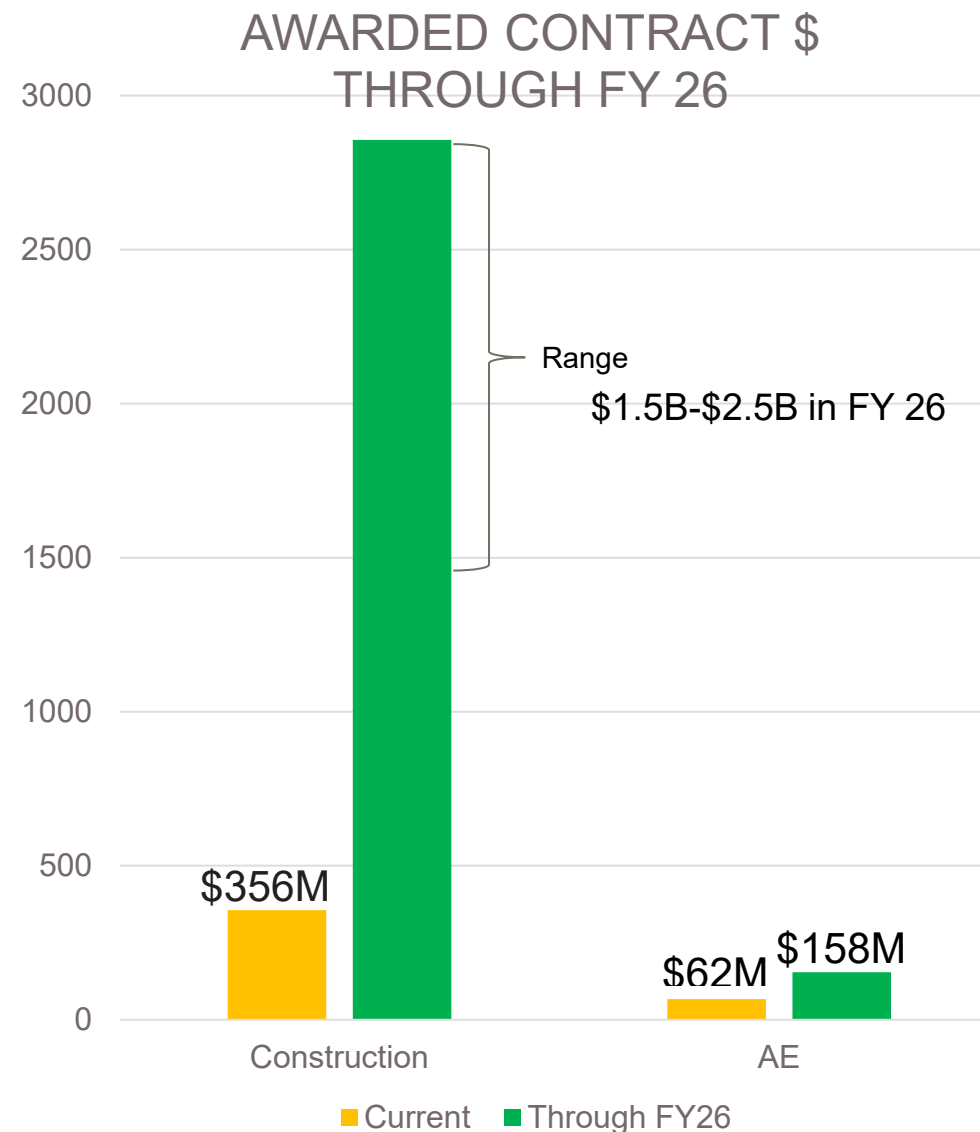
Through FY26: \$158M

Turning Dirt:

To date: \$356M

Through FY26: \$1.5-\$2.5B

**SMALL BUT MIGHTY
LEVERAGING INDUSTRY & TECHNOLOGY
TO DELIVER**





FY25+ CONTRACT OPPORTUNITIES

A&E / SERVICE / CMS CONTRACTS			
PROJECT MISSION	PROJECT NAME	SOLICITATION TYPE	QUARTER ADVERTISED
Civil Works	Rio Puerto Nuevo (Contract 7-A/B/C) — Design	A/E MATOC	Advertised
Civil Works	Rio Puerto Nuevo (Contract 6A) — Geotechnical Surveys	A/E MATOC	Q4 FY25
Civil Works	Rio Grande de Arecibo (Contract 2) — Design	A/E MATOC	Q4 FY25
Civil Works	Rio Guayanilla — Design	A/E MATOC	Q4 FY25
Civil Works	Rio Guanajibo (Contract 1) — Design	A/E MATOC	Q1 FY26
Civil Works	Rio Nigua — Design	A/E MATOC	Q4 FY26
Civil Works	Rio Nigua — Geotech & Seismic	A/E MATOC	Q4 FY25
Civil Works	San Juan Metro – Cataño Breakwaters	A/E MATOC	TBD
Civil Works MILCON	Military and Civil Works Design IDIQ	TBD	Q4 FY25
Civil Works MILCON	Construction Management Services Contract	TBD	Q1 FY26



CONSTRUCTION CONTRACTS					
PROJECT MISSION	PROJECT NAME	MAGNITUDE OF CONSTRUCTION	ACQUISITION STRATEGY	SOLICITATION TYPE	QUARTER ADVERTISED
Civil Works	Rio Puerto Nuevo (Contract 3)	\$500M+	Unrestricted	BVTO	Advertised
Civil Works	Caño Martin Peña (Contract 3 - Phase 1)	\$25M - \$100M	Unrestricted	BVTO	Advertised
Civil Works	Rio de la Plata (Contract 1)	\$250M - \$500M	Unrestricted	BVTO	Q1 FY26
Civil Works	Rio de la Plata — Super Aqueduct Relocation	\$25M - \$100M	TBD	BVTO	Q1 FY26
Civil Works	Rio Puerto Nuevo (Contract 1)	\$100M - \$250M	TBD	TBD	Q4 FY26
Civil Works	Rio Puerto Nuevo (Contract 5B)	\$250M - \$500M	Unrestricted	TBD	Q4 FY26
Civil Works	Rio Puerto Nuevo (Contract 7A)	\$100M - \$250M	TBD	TBD	Q4 FY29

MILITARY CONSTRUCTION CONTRACTS					
PROJECT MISSION	PROJECT NAME	MAGNITUDE OF CONSTRUCTION	ACQUISITION STRATEGY	SOLICITATION TYPE	QUARTER ADVERTISED
MILCON	St. Croix Civil Support Training Facility	\$25M - \$100M	Unrestricted	BVTO	Advertised
MILCON	St. Croix Vehicle Maintenance Shop	\$25M - \$100M	TBD	TBD	TBD



PR BIG 3*: ESTIMATED QUANTITIES FOR MAIN SUPPLY NEEDS



FEATURES	2024	2025	2026	2027	2028	TOTAL
Excavation (CY)	719,000	2,243,000	327,000	2,625,000	1,222,000	7,136,000
Fill (CY)	25,000	1,967,000	146,400	950,000	224,000	3,312,400
Stone Placement (CY)	17,005	272,584		29,181	101,000	419,770
Soil Improvement (CY)	700		121,100			121,800
Sheet Piles (Tons)	9,608	3,048	23,500	11,200		47,356
Concrete (CY)	219,000	22,000	165,000	161,500		567,500
Reinforcing Steel (Tons)	53,000	4,505	8,250	10,300		76,055
ACBM (SQFT)	31,974	34,000	406,000	321,000		792,974



*PR Big 3: Rio Puerto Nuevo, Rio de la Plata, Rio Grande de Arecibo



NEW IDIQ AE MATOC



- W51DQV25RA012 ARCHITECT-ENGINEER (A/E) INDEFINITE DELIVERY/INDEFINITE QUANTITY (IDIQ)
- Advertised 6 August
- SF330 due date 19 September 2025
- 5 year (1 base + 4 option)
- \$249 MIL
- MIL, CW, IIS
- Target of 8 Firm fixed priced, indefinite delivery contracts MATOC
- A-E task order requirements under \$5M will be reserved for competition among the three small businesses firms.

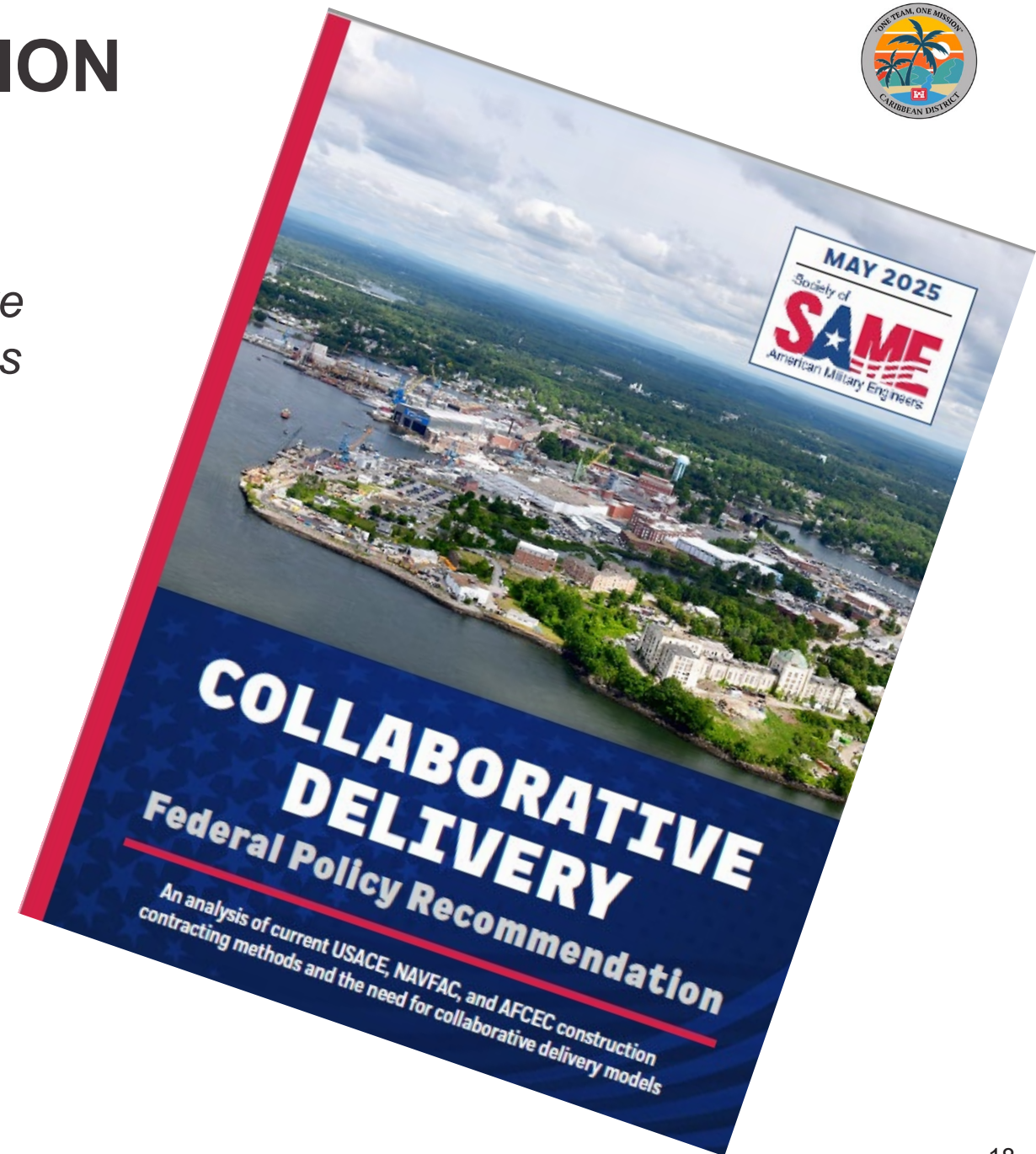
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INNOVATION IN ACQUISITION

The Army Corps of Engineers has been provided over \$37B in supplemental funding over the last five years for Disaster Recovery and Resiliency projects in addition to their annual CW programs. ³

BG Miller has directed that we look at our acquisitions and engage in collaborative strategies to the maximum extent possible. Leadership is looking to see positive change in acquisition strategies for projects in the very near and long term.





USACE PROCUREMENT METHODS



DELIVERY METHOD		SEALED BIDDING	NEGOTIATED - LOW PRICE TECHNICALLY ACCEPTABLE	NEGOTIATED BEST VALUE TRADE OFF	TWO PHASE DESIGN BUILD SELECTION PROCEDURES	OTHER TRANSACTION AUTHORITY
TRADITIONAL	DESIGN BID BUILD	Traditional 100% design, plans and specifications advertised. Public bid opening, award to lowest price, responsive and responsible bidder. Review FAR 14.5 for Two Step Sealed Bidding. Pros: Clearly defined in the FAR. Firm fixed price (FFP) contract reduces Government risk. Shortest, non-emergency, contracting timeline. Government has 100% decision on design. Cons: No opportunity to negotiate. No opportunity to tradeoff and pay more for a contractor with more experience or a better past performance record.	Traditional 100% design, plans and specifications issued under a request for proposal which outlines minimum technical qualifications. Proposals evaluated on a pass/fail basis. Award is made to the lowest price within the acceptable offers. Pros: Same as IFB. Allows minimum acceptable qualifications to be established. Short contracting timeline. Can negotiate if needed. Cons: No opportunity to tradeoff and pay more for a contractor with more experience or a better past performance record.	Traditional 100% design, plans and specifications issued under a request for proposal which outlines how selection will be made. Proposals evaluated for price and non-price factors. Award is made to the offeror who provides the best value to the Government when price and non-price factors are considered. Pros: Same as LPTA. Allows trade-off to pay more for a proposal that reduces performance risk. Cons: More lengthy and costly contracting – evaluation boards, source selection authority, etc.		
INNOVATIVE	INTEGRATED DESIGN & CONSTRUCTION	Not Recommended	Not Recommended	The construction manager is selected early, often during the design phase. The CM provides preconstruction services (e.g., cost estimating, constructability reviews). Later, the CM commits to delivering the project at a Guaranteed Maximum Price (GMP), once the design is far enough along. Referred to as CM-At-Risk in private industry. Pros: Design decisions remain with the Government; however, with input from the constructor. Award is made based primarily on qualifications, with conceptual pricing (target price, GMP). Cons: Not explicitly defined in the FAR. The construction FFP is not limited until a sufficient level of design is reached. FAR requires fair/reasonable pricing at time of award.		Statutory limitation under 10 USC 4022(j) requires project to be designated as a 'pilot project' by the Service Secretary. Pilot projects must be directly relevant to the design, development, or demonstration of a new construction technique or technology. Selection based on solution proposed to project challenges.
TRADITIONAL	TRADITIONAL TWO PHASE DESIGN BUILD		Not Recommended	Typically 35% design, along with performance specifications. Phase one evaluates some non-price factors and down selects (typically 3-5) offerors to advance. Phase two proposals provide a technical approach and price. Award is made to the offeror who provides the best value. Pros: Allows trade-off to pay more for a proposal that reduces performance risk. Allows earlier construction award and offers some opportunity for contractors to bring innovation to the design. Cons: Two phases, evaluation boards, source selection authority, etc. Government role is reduced in final design decisions.		Statutory limitation under 10 USC 4022(j) requires project to be designated as a 'pilot project' by the Service Secretary. Pilot projects must be directly relevant to the design, development, or demonstration of a new construction technique or technology. Selection based on solution proposed to project challenges.
INNOVATIVE	DESIGN BUILD TO BUDGET		Not Recommended	Performance requirements and a firm budget. The design-builder proposes solutions within budget. Most effective when the Government is open to alternative design solutions and the design is sufficiently advanced during the acquisition phase to make the best award decision. Pros: Allows maximum innovation from the constructor to maximize delivery within the budget. Aligns Scope and Risk while reducing the likelihood of insufficient funding for award. Cons: Longer solicitation, two phases, proprietary negotiations, source selection authority, etc. Added significant proposal costs could limit competition. May mitigate with stipends for unsuccessful offerors.		Statutory limitation under 10 USC 4022(j) requires project to be designated as a 'pilot project' by the Service Secretary. Pilot projects must be directly relevant to the design, development, or demonstration of a new construction technique or technology. Selection based on solution proposed to project challenges.
INNOVATIVE	PROGRESSIVE DESIGN BUILD		Not Recommended	Delivery method that combines aspects of traditional design-build with a more collaborative, phased approach to design and construction. Design and pricing are often developed progressively and collaboratively after selection. Pros: Allows maximum innovation from the constructor to maximize delivery within the budget. Aligns Scope and Risk while reducing the likelihood of insufficient funding for award. Cons: Longer solicitation, two phases, proprietary negotiations, source selection authority, etc. Added significant proposal costs could limit competition. May mitigate with stipends for unsuccessful offerors.		Statutory limitation under 10 USC 4022(j) requires project to be designated as a 'pilot project' by the Service Secretary. Pilot projects must be directly relevant to the design, development, or demonstration of a new construction technique or technology. Selection based on solution proposed to project challenges.



ONE TEAM, ONE MISSION



THANK YOU

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Caño Martin Peña CNT-2



Rio Puerto Nuevo CNT-2
Roosevelt Bridge Replacement



Army Family Housing

U.S. Army Corps of Engineers, Caribbean District
June 13 at 7:07 AM

These are our current active solicitations for the U.S. Army Corps of Engineers Caribbean District:

1. VIRGIN ISLANDS ARMY NATIONAL GUARD CIVIL SUPPORT TEAM (CST) READY BUILDING
Notice ID: W51DQV25RA008
Link: <https://sam.gov/opp/72e7108e1355406095483c96a7bbbedc/view...> See more

Caribbean District
Active solicitations

Virgin Islands Army National Guard Civil Support Team (CST) Ready Building Project Location: San Juan, Puerto Rico		Caño Martin Peña Ecosystem Restoration Project (CMP-ERP) Contract 3 Phase 1, Excavation and Stabilization. Project Location: San Juan, Puerto Rico	
Advanced Skills Training Barracks - Fort Buchanan, Puerto Rico Project Location: San Juan, Puerto Rico		Construction Support Services for La Chuleta Material Management Area (MMA) Site Rio Puerto Nuevo Project. Project Location: San Juan, Puerto Rico	
Rio Puerto Nuevo Flood Control Project, Supplemental Contract 3: Channel Bottom and Wall Improvements Project Location: San Juan, Puerto Rico			

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